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Alberta
RECREATION AND PARKS

**LETTERS OF
TRANSMITTAL**





Room 107 Legislature Building, Edmonton, Alberta, Canada T5K 2B6 403/427-3672

March 21, 1988

The Honourable Dr. David Carter
Speaker of the Legislative Assembly of Alberta

Dear Sir:

It is my honour to submit the Twelfth Annual Report of Alberta Recreation and Parks for the year ended March 31, 1987.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Norm A. Weiss'.

Norm A. Weiss
Minister
Alberta Recreation and Parks

16th Floor, Standard Life Centre, 10405 Jasper Avenue, Edmonton, Alberta, Canada T5J 3N4 403/427-3948

March 18, 1988

Honourable Norm A. Weiss
Minister
Alberta Recreation and Parks
#107 Legislature Building
Edmonton, Alberta
T5K 2B6

Dear Sir:

It is my pleasure to present the Twelfth Annual Report of Alberta Recreation and Parks, for the year April 1, 1986 through March 31, 1987. I am proud to report this period was highlighted by a number of significant activities.

During the year, the Planning Secretariat progressed with development of a Policy Statement for the ministry of Recreation and Parks which, when complete, will provide long-term direction for the programs and services of the ministry. I am pleased with the process the department has used, of reviewing draft policy statements with client groups and the general public. As a result, the final Policy Statement will reflect the direct input of many Albertans.

During its fourth year of operation, in 1986-87, the Olympic Secretariat officially opened the Nakiska ski area on December 5, 1986, and the Canmore Nordic Centre the following day, December 6. Both venues successfully hosted pre-Olympic test competitions. The Olympic Secretariat monitored the McMahon Stadium expansion project and the student housing development at the University of Calgary, and both projects made substantial construction progress during 1986-87.

Kananaskis Country continues to attract a large number of visitors annually. William Watson Lodge, the facility for handicapped and senior citizens in Peter Lougheed Provincial Park, officially opened four new buildings in September, 1986, bringing the total capacity for overnight accommodation to 108. These figures reflect the outstanding benefits of Kananaskis Country to the over two million visitors annually.



In our continuing effort to protect our natural heritage, the department began actively pursuing implementation of an Ecological Reserves Program through the auspices of the Wilderness Areas, Ecological Reserves Advisory Committee. During the year the Committee continued to receive written and verbal feedback from the general public in relation to candidate ecological reserve sites of Hand Hills and Wainwright Dunes.

Also, in an effort to improve the tourism potential in our provincial parks system, parks construction and redevelopment projects were undertaken in eight provincial parks and provincial recreation areas in 1986-87. Major emphasis was placed on continued construction of Long Lake Provincial Park as well as the completion of Tolman Bridge and Floating Stone provincial recreation areas.

The department continues to strive toward greater effectiveness in program delivery and management while pursuing government goals of restraint.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read "E. B. Mitchelson". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

E. B. Mitchelson
Deputy Minister

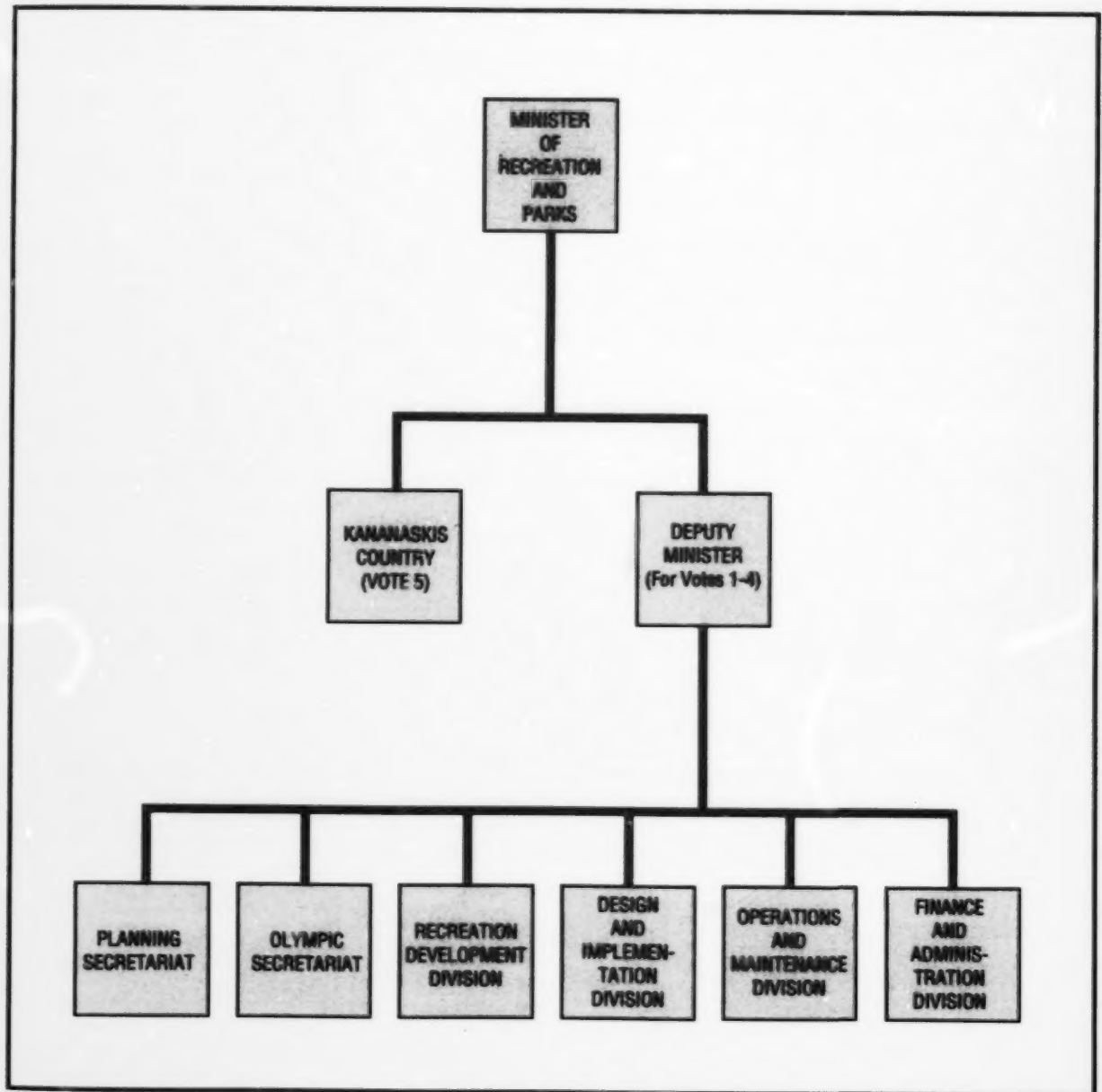


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RECREATION AND PARKS ORGANIZATION CHART



**PLANNING
SECRETARIAT**



PLANNING SECRETARIAT

1.0 INTRODUCTION

The Planning Secretariat, consisting of a director and seven staff members, reports directly to the deputy minister. The secretariat's main function is to assist decision-making at the executive management level. More specifically, the secretariat works at the corporate level in such matters as: strategic planning and management, policy analysis and development, coordination of market and planning information, legislative research and planning, and integrated program and systems planning. It also provides public communication services and counsel through staff assigned to the department from Alberta Public Affairs Bureau.

2.0 OVERVIEW

2.1 Strategic Planning

Being responsible for coordinating the departmental planning process and being involved in inter-departmental heritage resources, recreation and tourism planning initiatives, the Planning Secretariat:

- assisted senior executives in assessing and preparing strategic program, planning and management directions toward the 1990s; and
- continued to provide staff support to the interdepartmental Deputy Ministers' Heritage Resources, Recreation and Tourism Committee.

2.2 Policy/Legislation Development

In 1986-87, the Planning Secretariat, in continuing to project manage the development of a ministerial recreation and parks policy statement, accomplished the following:

- prepared a revised draft of the policy statement and distributed it to ministry client groups and the general public for review and reaction; and
- organized two public review conferences hosted by the Minister of Recreation and Parks in Calgary and Edmonton, where over 300 individuals provided direct feedback to the minister regarding the revised draft ministry policy statement.

This policy statement, once completed, will provide long-term direction for the programs and services of the ministry.

The Planning Secretariat coordinated departmental legislation reviews and legislation development.

2.3 Department Management Planning

The Planning Secretariat assisted senior executives in several areas of management planning. These included:

- provision of support services to regular executive committee meetings;
- project managed the preparation of a discussion paper relating to privatization and department programs and services;
- prepared a report for senior executive review regarding a departmental communications system framework;
- prepared a report for senior executive presentation to department staff regarding adoption of general management principles to guide departmental operations; and

- coordinated the development of the departmental fee increase proposal.

2.4 Public Communications Services and Counsel

Public Communications provides advice and professional expertise in the development of communication materials designed to inform the public about the department's policies, programs and services. Information is provided through news releases and feature articles, print materials, audio-visuals, advertising, displays and special events.

The branch is staffed by communications specialists assigned to Alberta Recreation and Parks by the Public Affairs Bureau. The communications staff are the bureau's representatives in the department and are responsible for public relations consultation and ensuring that all formal communications materials (i.e., graphic design, print, advertising and audio-

visuals) meet Alberta government standards.

The branch's key 1986-87 activities included:

- communications planning, services and support for the 1986 Jeux Canada Summer Games and the 1986 Arctic Winter Games, and communications planning and services for the 1987 Jeux Canada Winter Games;
- communications services and assistance for Alberta provincial parks;
- continued communications support to the Youth Year Secretariat including assistance with a major conference for young people who were not able to attend an earlier conference during International Youth Year in 1985;
- communications services for the Energize workshop;
- communications planning, support, and media relations services for the special opening events of skiing facilities at Nakiska on Mount Allan and the Canmore Nordic Centre.

In carrying out communications strategies, Public Communications wrote 55 news releases and feature articles, placed 149 advertising orders, processed over 756 print and artwork orders, organized several special events and provided communications consultation services to all divisions and branches.

**OLYMPIC
SECRETARIAT**

OLYMPIC SECRETARIAT

1.0 INTRODUCTION

The Olympic Secretariat was established in March, 1983 to coordinate the Alberta government's involvement in the XV Olympic Winter Games in Calgary in 1988.

2.0 OVERVIEW

1986-87 represented the fourth year of operation of the Olympic Secretariat, and activities focussed on completing and opening the Nakiska and Canmore Nordic Centre venues. A private ski area operator, Ski Kananaskis Inc., was selected to manage Nakiska, and an operational agreement was executed in July, 1986. The Nakiska ski area was officially opened on December 5, 1986, and the area successfully hosted pre-Olympic test competitions in December 1986, January and March, 1987.

The Canmore Nordic Centre was officially opened on December 6, 1986, and the area successfully hosted pre-Olympic nordic skiing test competitions in December, January and February. The Canmore Nordic Centre is operated through the

Kananaskis Country administration and has attracted considerable public use in its first year of operation.

The Olympic Secretariat continued to work closely with the XV Olympic Winter Games Organizing Committee (OCO '88) to ensure that facilities developed by the government would meet Olympic standards and specifications. Use agreements were developed between the government and OCO '88 with respect to the use of Nakiska and the Canmore Nordic Centre for the purposes of staging pre-Olympic and Olympic events. The Nakiska use agreement was executed in July, 1986, and the Canmore Nordic Centre agreement was executed in December, 1986.

Discussions continued with the Calgary Olympic Development Association (CODA) regarding long-term training and competition opportunities at Nakiska and the Canmore Nordic Centre. The draft agreement for Nakiska was given further review, and a draft agreement for the Canmore Nordic Centre was prepared. CODA was given approval in principle to develop a training centre at the Canmore Nordic Centre,

subject to a number of terms and conditions being met, and this allowed the organization to initiate a fundraising campaign.

The Olympic Secretariat continued to monitor progress on the McMahon Stadium expansion project and the student housing development at the University of Calgary. Both projects made substantial construction progress in 1986-87.

Communications activities were related to the dismantling of the Nakiska information centre and the development of a travelling Olympic display. Also, a new Nakiska brochure and a legacy brochure, which provide information on all Alberta government Olympic commitments, were prepared for public distribution.

The Olympic Secretariat continued to provide operational advice and assistance to OCO '88 and coordinated the Olympic requirements of various government departments and agencies, as required and requested.

**KANANASKIS
COUNTRY**

KANANASKIS COUNTRY

1.0 INTRODUCTION

Kananaskis Country is a year-round, multi-use recreation area encompassing 4000 square kilometres (1,620 square miles), including three provincial parks and 42 recreation areas. The main entrance is 90 kilometres (56 miles) west/southwest of Calgary via the TransCanada Highway and Highway 40.

Responsibility for the capital development and operation of Kananaskis Country and Improvement District No. 5 is coordinated under the direction of the managing director. The principal responsibility areas, each under a branch director, include: operations, construction and maintenance, finance and administration, planning and design and public communications.

The Operations Branch is responsible for the coordination of all outdoor recreation programs presented through Kananaskis Country, including administration, general operations, ranger services, maintenance, resource management, public safety and visitor services.

The Construction and Maintenance Branch is responsible for the planning, organizing and control of construction activities related

to the management of capital development projects, as well as the major maintenance and redevelopment of a wide variety of facilities, inspection of non-government projects in Kananaskis Country and Improvement District No. 5.

The Finance and Administration Branch is responsible for budgets, expenditures, revenue collections, personnel coordination and financial systems, as well as contract administration, audit of leased operations within Kananaskis Country and Improvement District No. 5, and the review and updating of policies and procedures.

The Planning and Design Branch is responsible for the development and coordination of policies, standards, plans and designs, and the project management of the planning, design and construction stages within Kananaskis Country and Improvement District No. 5 as they pertain to recreation and conservation needs and land use.

The communications and public affairs staff, assigned to Kananaskis Country by the Alberta Public Affairs Bureau, are responsible for the development of public relations, advertising, marketing and the dissemination of information related

to Kananaskis Country and Improvement District No. 5.

2.0 OVERVIEW

In the summer of 1986, a total of 2,200,300 people visited the facilities in Kananaskis Country, 415,174 of whom were campers staying overnight. Camping increased by 20 percent over the same period in 1985. More than 103,000 visitors participated in interpretive events, including programs at 10 campgrounds, an increase of 12 percent over 1985.

Maintenance and service were required for 2,946 campsites, 1,131 day use sites and 703 kilometres of trails.

Kananaskis Country responded to 260 emergencies, including water rescues, searches and climbing accidents.

Special events included World Cup Races in nordic and alpine venues, Canadian Masters Cross Country Ski, Alberta Cup races in cross country and biathlon, white-water kayak competitions, motorcycle and four-wheel drive events, Girl Guide campout, sled dog races and equestrian trail meets.

2.1 New Facilities Operation in 1986-87

The Emergency Services Centre at Ribbon Creek, officially opened in September, 1986, is fully operational with a Fire Chief, Deputy Fire Chief, and volunteer fire department. Ambulance services are also available to the Kananaskis Valley and surrounding area.

William Watson Lodge, the facility for handicapped and senior citizens in Peter Lougheed Provincial Park, officially opened four new buildings in September, 1986. This brings the total capacity for overnight accommodation to 108.

Canoe Meadows, a new picnic area with a special camping area, was opened on Highway 40 on the Kananaskis River to cater to white-water enthusiasts. The Alberta White Water Association worked closely with Kananaskis Country on this project.

The Canmore Nordic Centre, site of the 1988 Olympic Winter Games cross-country, biathlon and nordic combined events, was officially opened in December, 1986. Over the winter, three world cup races, Canada and Alberta cup

races, training camps and recreational skiing took place. The centre, operated by Kananaskis Country, has proven to be a first-class nordic facility.

**RECREATION
DEVELOPMENT
DIVISION**



RECREATION DEVELOPMENT DIVISION

1.0 INTRODUCTION

The Recreation Development Division is responsible for promoting the development of recreation opportunities and facilities in Alberta. This is achieved by providing financial assistance, information and consulting services to municipal recreation authorities, sport and recreation associations and other voluntary organizations in the province.

The division provides grants to municipal recreation authorities for general capital development, facility operations and programming. Grants are also provided to provincial associations to facilitate program and organization development.

The division provides consulting services to municipalities and to provincial recreation and sport associations to encourage the development of a broad range of recreation opportunities. Information is provided on leadership development, leisure lifestyle development, facility operation, program planning and association development, as well as on the recreation trends, practices and opinions of Albertans.

2.0 OVERVIEW

The division's primary focus during 1986-87 was to continue the development of a more streamlined, efficient and effective organization which would be more responsive to its client groups. The central functions of the Financial Assistance Branch were merged into the Administrative Support Branch. The program functions were transferred to the two program branches. The overall result has improved the functional alignment of the division with its client groups and services.

During the year, the division delivered the Community Recreation/Cultural Grant Program which provided \$20 per capita to aid volunteer community groups and clubs and municipalities in the provision of recreation and cultural services. This five-year program took the place of the Major Cultural/Recreation Facility Development, Project Co-operation and Operation Assistance Grant Programs.

The division continued its international sport exchange programs with Hokkaido, Japan, Heilongjiang, China, and, Kangwon, Korea.

It also assisted in the data collection, public review and writing of the draft reports of the ministry's Recreation and Parks Policy Statement and continued offering planning support to the urban parks and municipal recreation/tourism area programs.

3.0 ADMINISTRATIVE SUPPORT BRANCH

3.1 Introduction

The Administrative Support Branch is responsible for providing divisional management support services such as the reporting of divisional expenditure transactions and manpower utilization, processing grant and supplies and services payments and reviewing grant recipients' accounting statements. They are also concerned with records management and budget coordination, development of administrative operational procedures and other general services. The branch advises the assistant deputy minister and branch directors on administrative matters and interfaces with senior management in the Finance and Administration Division.

3.2 Overview

In 1986-87, the Administrative Support Branch monitored the division's budget commitments and expenditures and provided support to assess, process and account for 3,528 grant applications and cheques totalling \$67.7 million from both the General Revenue Income Fund and the Alberta Heritage Savings Trust Fund. The branch continued to develop and implement a division-wide records management system and a micro-computer assets information reporting system. Work also continued on the development and implementation of new administrative operational procedures.

4.0 PLANNING SUPPORT BRANCH

4.1 Introduction

The Planning Support Branch is responsible for operational planning in the division and the design and implementation of ongoing divisional planning, data collection and applied systems programs.

The branch advises the assistant deputy minister on matters concerning planning and systems as they relate to the division, and assists other branches in policy and program planning and evaluation and applied systems matters.

4.2 Overview

One of the major projects of the branch is the conduct of a triennial public opinion survey on recreation practices and preferences. During the past year, the branch continued to produce the "A Look at Leisure" information series based on this survey. The branch also evaluated the publication series and conducted specific analyses of the data for other groups within the department. Work began on a continuation of research into barriers to recreation participation.

During 1986-87, the planners of the branch provided support to the ministry's Recreation and Parks Policy Statement project, both in the report writing and conference organization and operation categories. They also assisted the other branches of the division in the preparation of operational plans relating to their programs.

The third major responsibility of the branch is that of applied systems. In this area the branch used standard data base, spreadsheet and wordprocessing packages to develop and implement systems for conference registration, asset inventories, budget tracking, event calendaring and electronic messaging.

5.0 PROVINCIAL RECREATION AND SPORT SERVICES

5.1 Introduction

The Provincial Recreation and Sport Services Branch supports the provision of a full spectrum of recreation and sport services at the provincial level by acting as a facilitator to the provincial recreation and sport system.

5.2 Overview

This branch maintains an active liaison with the two crown corporations of the ministry: The Alberta Sport Council and the Recreation, Parks and Wildlife Foundation.

Operating grants of \$2.2 million were provided to 114 recognized provincial recreation and sport associations for administrative support, leadership development and programs. Support was also provided to promote international sport exchanges with Heilongjiang, China; Hokkaido, Japan; and, Kangwon, Korea. Team training and selection grants were provided to 18 provincial sport associations involved in the 1987 Canada Winter Games, at which 253 Alberta athletes, coaches and officials participated.

The Percy Page Centre, an administrative centre for provincial recreation and sport associations, continued to work with Public Works, Supply and Services in planning the consolidated centre in Edmonton.

The Blue Lake Centre continued to diversify its leadership program and provided over 4,000 participant days of service to recreation and sport leaders.

During the past year, the branch has significantly increased the focus on leisure lifestyle development. Support to the provincial and regional fitness and leisure lifestyle resource centres, the inventory of employee fitness programs and increased involvement in Canada's Fitweek are examples of this evolving area.

The branch provided financial assistance to various organizations to host a total of 25 national and international events in Alberta.

The 530 workshops offered through the branch served 6,600 volunteers and professionals in the areas of fitness, leadership, association management, community coaching, general leadership and lifestyle development.

Funds were made available through the following grant programs:

- Provincial Recreation and Sport Association Development
- Hosting
- International Sport Exchange
- Alberta Sport Council operating
- Recreation, Parks and Wildlife Foundation operating
- Leisure Lifestyle
- Regional Festivals
- Outdoors Alberta
- Special Projects
- Planning/Leadership Development
- Arctic Winter Games
- Discover Alberta
- Canada Games/ Western Canada Games

- Fitness Development
- Recreation Leadership for the Disabled

6.0 COMMUNITY RECREATION DEVELOPMENT BRANCH

6.1 Introduction

The Community Recreation Development Branch encourages and supports the provision of a full spectrum of recreation and sport services at the community level by acting as a facilitator to the municipal recreation and parks system. The branch also works closely with municipal authorities in the development of new policies that will provide for improved community-based recreation and parks systems.

The Community Recreation Development Branch is comprised of four sections: Indoor Recreation Facilities, Outdoor Recreation Facilities, Regional Recreation Services and Community Recreation Services.

6.2 Overview

The branch managed the government's major recreation grant, the Community Recreation/Cultural Grant Program. This program provided \$47.8 million to municipalities and community organizations for facility development, management and operation; for the development and operation of recreation programs and services; and for planning. The branch helped clients prepare grant applications and conducted workshops and seminars to acquaint municipalities and community organizations with the regulations, guidelines and procedures of the program.

Capital grants were provided to numerous communities for the acquisition of land for parks and for park planning, design and construction. Operating grants were provided to assist communities with the operation and maintenance of recreation and sport facilities and open spaces. Funds were made available through the following programs:

- Urban Parks
- Municipal Recreation/Tourism Areas
- Municipal Park Operating

- Trail Development
- Capital City Recreation Park Operating

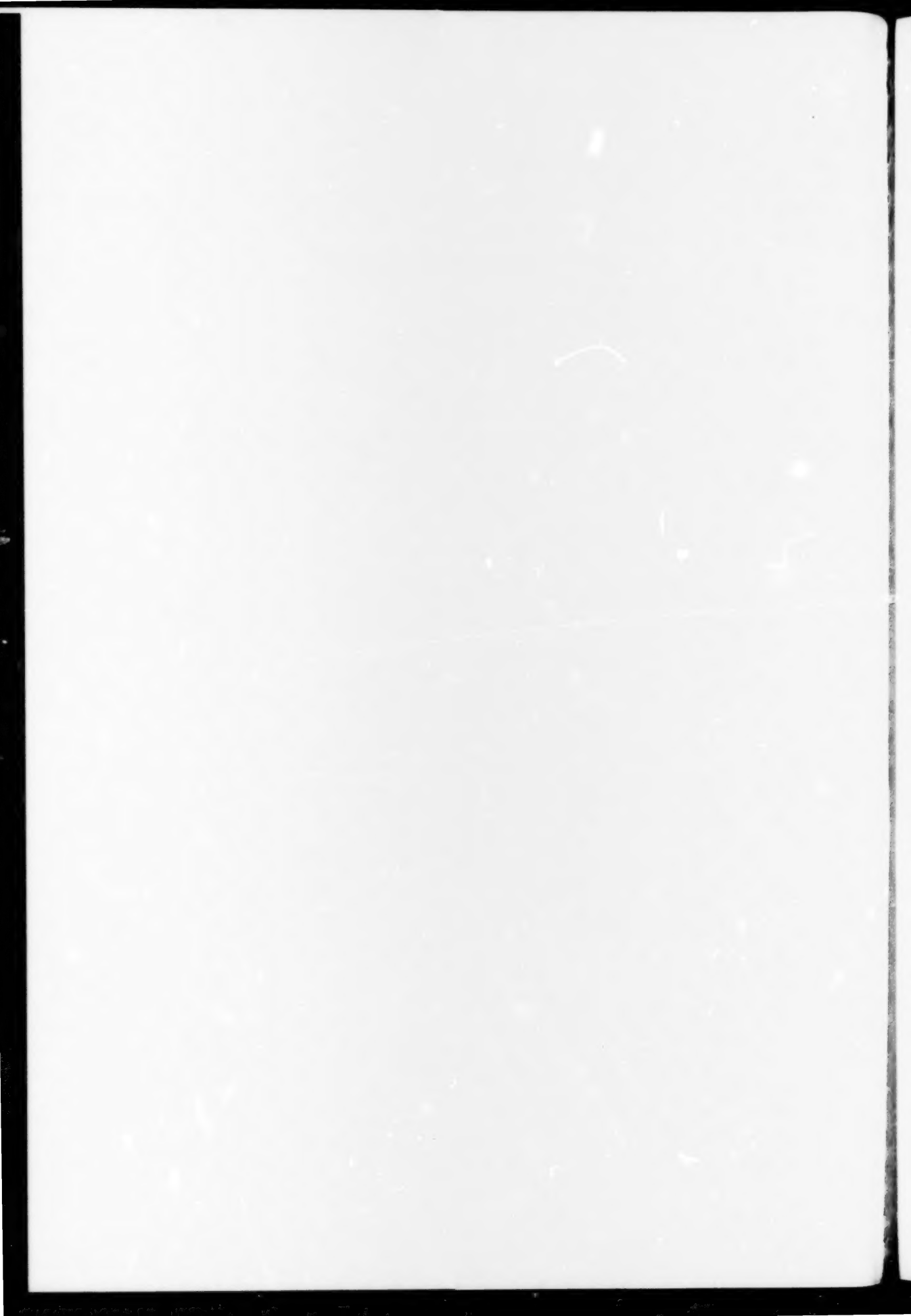
The branch helped recreation practitioners, recreation board members and municipal councillors develop municipal recreation and parks delivery systems by conducting and sponsoring numerous workshops. The branch provided in-depth consultation services and developed or updated resource information on recreation and parks administration and facility management. Topics included: board /council development; executive, staff and organization development; volunteer development; leadership development and program planning; recreation and parks administration; community recreation planning bylaw review; regional recreation and cost sharing; and needs assessment studies. Funding for recreation leadership development was provided through the Community Leadership Development Grant.

The branch assisted communities to develop, manage and operate recreation and sport facilities by providing workshops and resource materials on specialized topics of facility

construction, design, operation and maintenance.

During 1986-87, a high demand for consultation services was encountered in the areas of building operation, energy management, increased cost efficiency and the operation of mechanical systems in swimming pools, arenas, curling rinks and community halls. Intermediate and advanced training programs for arena and swimming pool operators were provided.

**DESIGN
AND
IMPLEMENTATION
DIVISION**



DESIGN AND IMPLEMENTATION DIVISION

1.0 INTRODUCTION

The Design and Implementation Division is responsible for the coordination of the planning and development of a land-based conversation and outdoor recreation system for the department. This includes provincial parks and provincial recreation areas, wilderness areas and ecological reserves.

This is accomplished by studying public needs for outdoor recreation opportunities; examining and acquiring lands of high recreational or conservation capability; and planning, designing and developing facilities.

Efforts directed to the upgrading and redevelopment of existing parks and recreation areas continued to be the major focus of the division in 1986-87.

2.0 OVERVIEW

In 1986-87, efforts were primarily concentrated on refinements to financial reporting systems and operating procedures established during the previous year. New applications for analysis and forecasting were introduced.

Continued emphasis was placed on the area of divisional management style and principles, including increased attention to improving productivity and quality as well as extending the application of teamwork to all activity areas.

3.0 DIVISIONAL SUPPORT BRANCH

3.1 Introduction

The Divisional Support Branch provides financial and administrative support to the operations and programs of the Design and Implementation Division. It also provides consultation and assistance in tendering and contract activities, as well as information systems for management decision-making control. The branch is responsible for coordinating the division's records management program and fixed assets inventory, operation of a management information system and development of administrative policies and procedures for the division.

3.2 Overview

The branch provided expertise and advice with respect to financial and contract administration, coordination of the annual capital budget and monitoring of expenditures and manpower. Coordination of the division's staff development activities was also provided.

The branch continued to provide word-processing services and supervision of the division's microcomputer services.

4.0 PROGRAM DEVELOPMENT BRANCH

4.1 Introduction

The Program Development Branch assesses public needs and desires for outdoor recreation opportunities, leads the capital planning program, develops policy and procedures material for the division, represents the department on interdepartmental public land-use planning matters and manages the ecological reserves program.

The branch manages the issuance of dispositions for recreational and nonrecreational land uses on lands administered by the department. It also administers disposition agreements and the collection of fees and maintains a registry of dispositions. The branch coordinates the acquisition of private and crown land required by the department and the designation of such lands under the proper acts. A comprehensive registry of lands administered by the department is also maintained. The branch develops regulations, policies and procedures regarding land management and formulates land-based programs based on the ministry's Recreation and Parks Policy Statement.

4.2 Overview

Program plans were prepared to direct the capital development program, with continued emphasis on the upgrading and redevelopment of existing sites. The branch continued its program of research into park user needs and recreational activities.

The branch represented the department on several interdepartmental planning and land management programs throughout the province.

Preliminary studies were undertaken on the economic benefits of park-related expenditures by visitors and on tourism prospects for the park system.

The branch made major contributions to the formulation of the ministry's Recreation and Parks Policy Statement, in both the public participation and policy development phases.

The branch initiated and coordinated divestiture of 23 provincial recreation areas as part of the department's expenditure reduction program.

The branch continued to provide support to the Wilderness Areas and Ecological Reserves Advisory Committee. Major initiatives of the ecological reserves program were the announcement of the government's intention to create the Silver Valley, Whitemud Falls, Crow Lake and Marshybank ecological reserves and the implementation of a management planning process for ecological reserves.

To enhance the department's ability to coordinate land management and records with other government agencies, a land reference manual containing maps and legal descriptions for all lands under the department's administrative control and

for the department's crown land reservations was produced. The branch has also established a computer link with the government's Land Status Automated System (LSAS) network.

Cottage fees were standardized to coincide with those charged by the Department of Forestry, Lands and Wildlife. All other disposition fee schedules are being reviewed with the view of raising them to reflect market values and costs to the department of providing services.

In response to public requests, a public draw was held for cottage lots in the Winagami Lake Provincial Park cottage subdivision.

The branch also coordinated transfers into Kananaskis Country of additional lands required for Olympic venues.

5.0 PROJECT MANAGEMENT BRANCH

5.1 Introduction

The branch is responsible for coordinating the department's capital development program, which encompasses

two major areas: park reconstruction, and park construction and redevelopment. Specific tasks include the development and management of site concept planning and detail design and construction contracts, as well as capital renovation, reconstruction, upgrading and construction projects performed primarily by contracted firms, with assistance and supervision from government staff.

Park construction and redevelopment involve redevelopments of major scale for an existing provincial park or provincial recreation area, expansion of existing programs and facilities, and the creation of new management units within the department's conservation and outdoor recreation system. Typical projects include new or expanded campground and day use areas, utility systems, roads and trails. Projects initiated in this category may have some implied additional operating costs on completion.

5.2 Overview

Projects for fiscal 1986-87 within the parks reconstruction budget included all capital items related to reconstruction of existing provincial parks and provincial recreation areas to a minimum standard. Typical projects included upgrading roads and renovation or replacement of water systems, campgrounds, day use areas and trails. Reconstruction projects were undertaken in eight provincial parks and provincial recreation areas in 1986-87, with the major emphasis on completion of work at Long Lake Provincial Park, Tolman Bridge and Floating Stone Provincial Recreation Areas.

Construction and redevelopment occurred in Cypress Hills Provincial Park with the start of a three-year program for development of a ski hill.

The branch was also active in an interdepartmental program to complete the extensive new recreation facilities in conjunction with the Cooking Lake-Blackfoot Grazing, Wildlife and Provincial Recreation Area, east of Edmonton.

6.0 PROFESSIONAL AND TECHNICAL SERVICES BRANCH

6.1 Introduction

The Professional and Technical Services Branch provides specialized services to other branches of the division. The branch is responsible for the development, monitoring and maintenance of design standards and guidelines for provincial parks and provincial recreation areas; a cost estimating system and services; and the department's facility replacement program. Specialized technical services and sign services for provincial parks and provincial recreation areas are also provided, with emphasis placed on contracting the private sector.

6.2 Overview

The branch undertook an evaluation, monitoring and updating program with respect to design standards and guidelines. A revision of the Planning Standards Manual was also accomplished.

The cost-estimating system used for capital project estimates was completed, and it, along with the division's facility replacement program, was maintained and applied as required.

The branch continued to supply professional services in the fields of architecture, landscape architecture, horticulture and engineering to support the capital development program. Much of the branch's work was accomplished with the assistance of private sector consultants.

Legal land surveys and other surveying services, large- and small-scale topographical maps, photographic mosaics and aerial photography for provincial parks and provincial recreation areas were also provided. A variety of graphic design products, special use maps and other specialty products were created.

The branch continued with the planning, design, fabrication and installation of different types of informational and directional signs for provincial parks and other recreational lands administered by the department.

**OPERATIONS
AND
MAINTENANCE
DIVISION**



OPERATIONS AND MAINTENANCE DIVISION

1.0 INTRODUCTION

The division is responsible for the operation, maintenance and conservation of provincial parks, provincial recreation areas and wilderness areas for the enjoyment and safety of visitors.

2.0 OVERVIEW

The division manages and carries out the day-to-day operation and maintenance of 58 provincial parks, 60 provincial recreation areas and three wilderness areas.

These provincial parks and provincial recreation areas are maintained and operated by a permanent staff of park rangers, visitor services officers and maintenance and trade personnel, who are supplemented by seasonally-hired employees during periods of high public use. Regional office personnel provide support to park programs throughout the province in visitor services, resource management, trades activities, financial management and administration.

Alberta's provincial parks and provincial

recreation areas offered 9,330 campsites for visitor use during the year and hosted more than 1.37 million individual camping nights (defined as one person camping one night), by Albertans and out-of-province visitors. In addition, an estimated 2.65 million visits were accommodated through day use facilities managed by the division.

Major emphasis has been placed on the delivery of quality service to provincial park and provincial recreation area visitors. Recent initiatives include:

- expansion of the Campground Host Program;
- increased emphasis on the tourism aspect of park use;
- active programs for the three wilderness areas;
- campground privatization in two parks;
- revisions to the fee structure for park services;
- comprehensive field management strategy;
- major focus on volunteer programs;
- promotion of under-utilized parks;
- customer services training and delivery; and

- a first cooperating association at Dinosaur Provincial Park.

The division continues to strive to improve delivery of programs by evaluating and streamlining the campsite reservation and self-registration systems and by initiating a marketing study on park users and tourism.

Private sector initiatives continue to be a major division activity in maintenance functions such as campsite and beach maintenance, solid and liquid waste removal, janitorial, painting, weed control and equipment and mechanical repairs.

In addition to preparing amendments to the fee regulations, the division achieved amendments to the general regulations of the Provincial Parks Act to provide clarity and consistency of application. The division's learning resource manuals were expanded to include recreational activities for groups in parks. A learning resource manual was produced on multiple-use land management for the Cooking Lake - Blackfoot Grazing, Wildlife and Provincial Recreation Area.

3.0 ADMINISTRATIVE SUPPORT BRANCH

3.1 Introduction

The branch provides administrative and financial support services to division management, the Field Support Branch, Visitor Services Branch and four regional offices, coordinating these services where divisional need requires.

3.2 Overview

In 1986-87, the branch provided the required administrative support facilities and services for the division. The branch developed divisional policies or procedures for:

- establishing and tendering concessions;
- contracted services; and
- disposition of surplus equipment.

The branch coordinated the Summer Temporary Employment Program and the Priority Employment Program for the division. For the department, the branch coordinated the Environment Employment Program, which is administered through Alberta Career Development and Employment.

4.0 FIELD SUPPORT BRANCH

4.1 Introduction

The Field Support Branch provides research and consultation services to the assistant deputy minister and the four regional offices, in three primary program areas: maintenance services, security services and resource management. In addition, assistance is also provided for some aspects of the Visitor Services program.

4.2 Overview

The branch is organized into four sections of professional and/or technical expertise: Operational Planning, Maintenance Engineering, Security Services and Equipment and Materials. Some of the major accomplishments were as follows:

- A new fee structure for park services was developed in 1986-87. This fee schedule will help the department realize its objectives of users paying for a greater portion of the cost of delivering park services and of reducing pricing differences between similar services offered by the private sector.

- Amendments to the fee regulations, which complement the new fee structure were prepared and received approval. Also, amendments to the general regulations, which ensured clarity and consistency of application were prepared and received approval. Further, specified penalties legislation was modified to simplify enforcement of the general regulations.
- In addition to the ongoing Park User Statistics Program, the initial cycle of the day use study was completed to provide comparative data on the number of day users at all provincial parks. Also, the first complete year of information has been collected and analyzed in the Security Services Management Information System.
- In public safety, the branch developed water-based recreation safety standards, a manual and training program on handling and transporting dangerous goods and a computer-assisted program to monitor the chemical qualities of drinking water in

provincial parks and provincial recreation areas.

- Enforcement training for all permanent park rangers as well as training for both seasonal and permanent rangers in special areas such as boat safety was conducted.
- The branch completed a comprehensive field management strategy which recommended future options for more efficient and effective management of the delivery of provincial park and provincial recreation area services.

5.0 VISITOR SERVICES BRANCH

5.1 Introduction

This branch is responsible for coordinating a range of services offered to potential and actual visitors to Alberta's provincial parks and provincial recreation areas. Services include public information, interpretation, environmental education and volunteer recruitment coordination.

5.2 Overview

The branch emphasized improvements in public services without increases in operational costs. In some cases, effort was concentrated on reducing operational costs while retaining public services.

A major effort was extended to improving customer services throughout the park system. A training program was developed to establish required customer service skills throughout the park system.

A marketing study for the multi-use Cooking Lake - Blackfoot Grazing, Wildlife and Provincial Recreation Area was completed. This study establishes the basis for future development and operational guidelines on this area.

Learning resource manuals, produced to assist teachers and group leaders, were expanded this year to include recreational activities for groups in provincial parks. A new manual was also produced for the Cooking Lake - Blackfoot area. This manual breaks new ground through its depiction of multiple-use land management.

Volunteer management continued to be a major

focus. The department's first cooperating association was initiated this year at Dinosaur Provincial Park. As well, the range and number of volunteer involvements throughout the system was expanded. Policies and procedures are now in place to guide a wide range of volunteer management activities.

Continuing from last year, emphasis was placed on completing basic information support for visitors. Notable static media developments include a new display at Crimson Lake Provincial Park and a cooperative display development with Alberta Culture at Dinosaur Provincial Park. As well, new audio-visual programs were provided for Crimson Lake and Miquelon provincial parks, and for promoting environmental education services and volunteer recruitment.

6.0 NORTHERN REGION

6.1 Introduction

The Northern Region of the Operations and Maintenance Division administers 12 provincial parks, nine provincial recreation areas, and one provincial historic site. The regional office is located in the town of Valleyview.

6.2 Overview

The region continued to contract with the private sector for the provision of janitorial services, caretaking, campground maintenance, solid and liquid waste disposal, lawn and horticultural maintenance services and for fire hazard reduction through selective logging.

Aquatic weed spraying was done at three parks for the benefit of swimmers and boaters.

Volunteers assisted in the construction of cross-country ski trails at O'Brien Provincial Park and in providing winter recreation programs at Young's Point Provincial Park.

The Campground Host Program was provided at Cross Lake and Carson-Pegasus provincial parks.

Resource management plans were approved for Hilliard's Bay and Young's Point provincial parks to guide future resource activities.

A call for proposals led to an agreement with Campsite Operations Limited to operate and maintain the campground at Carson-Pegasus Provincial Park: a first for the department.

Saskatoon Island and Williamson provincial parks were re-opened to the public in July after redevelopment construction.

7.0 WEST CENTRAL REGION

7.1 Introduction

The West Central Region of the Operations and Maintenance Division administers 14 provincial parks, five provincial recreation areas, and three wilderness areas. The regional office is located in the town of Rimbey.

7.2 Overview

The private sector continued to be involved in program delivery through contracts for campsite and beach maintenance, heavy equipment work, mechanical repairs, carpentry, metal fabrication, janitorial services, painting and weed control.

Volunteers were involved in the Campground Host Program at Wabamun Lake and William A. Switzer provincial parks as well as in a series of interpretive programs at Fish Creek Provincial Park. Volunteers also supported the third annual Earth Day event at the Shannon Terrace Environmental Education Centre, attracting over 800 visitors.

Other projects implemented included water quality improvements at Sikome Lake, implementation of new energy-saving strategies, park information programs, expansion of the Family Adventure Packs Program, a prescribed burn at Fish Creek Provincial Park to reduce wildfire risk, finalization of the volunteer management plan for the region and continuation of the Regional Safety Program.

New initiatives included an active program of inventory, rehabilitation, visitor services and park ranger patrols in the three wilderness areas.

8.0 EAST CENTRAL REGION

8.1 Introduction

The East Central Region of the Operations and Maintenance Division administers 16 provincial parks and 32 provincial recreation areas. The regional office is located in the town of Lac La Biche.

8.2 Overview

The development of Cooking Lake - Blackfoot Grazing, Wildlife and Provincial Recreation Area continued and focussed on completion of the staging area facilities, signs, exhibits and fencing, as well as development of a grazing agreement, a fish and wildlife management plan, and a recreation management plan.

Construction work in the region included outfitting the regional shop, which was completed prior to January, 1987, occupancy.

Contracting with the private sector for maintenance functions such as grass cutting, site maintenance and caretaking continued. Clean up and repair of facilities at Strathcona Science Provincial Park was undertaken after a flood on July 20, 1986.

Chemical spraying for forest tent caterpillars was conducted at Vermilion, Dillberry, Whitney, Long Lake and Miquelon provincial parks. A forest canopy management project at Gregoire Lake Provincial Park was initiated.

The region participated with the Vermilion community on the CN station renovations and landscaping as well as refurbishing the exterior of the CN caboose. The caboose was dedicated on August 10, 1986. This park also hosted the Alberta Cup Race on its cross-country ski trails on January 24, 1987. Organization of this event was conducted through the Vermilion Ski Club.

9.0 SOUTHERN REGION

9.1 Introduction

The Southern Region of the Operations and Maintenance Division administers 16 provincial parks and 14 provincial recreation areas. The regional office is located in the town of Vulcan.

9.2 Overview

Taber and Writing-On-Stone Provincial Parks experienced early spring flooding, causing damage to camping and day use facilities. Repairs were completed by regional and park staff, allowing for the re-opening of the Taber campground by the Victoria Day weekend and the Writing-On-Stone campground by mid-August.

Wyndham-Carseland Provincial Park successfully implemented southern region's first Campground Host Program.

A forest management plan for Cypress Hills Provincial Park was prepared, with primary objectives being conservation of the park's lodgepole pine forest and the management of wild fire potential.

A sod-turning ceremony started a three-million-dollar upgrading of Cypress Hills Provincial Park's ski area. The project will see the development of additional ski runs and construction of a chair lift, a day lodge, parking lots and snow-making equipment.

Also at Cypress Hills Provincial Park, a solid waste transfer station was developed in conjunction with the Municipal District of Cypress to facilitate garbage removal for the public and cottage owners.

The Cypress Hills' elk management hunt took place during four three-day periods.

Work on the Elkwater townsite development plan continued through the Park's Advisory Committee and support staff.

**FINANCE
AND
ADMINISTRATION
DIVISION**



FINANCE AND ADMINISTRATION DIVISION

1.0 INTRODUCTION

The Finance and Administration Division provides support to department management in the effective utilization of human resources; financial planning and budgeting; the development and maintenance of office and automated information systems; and the provision of general administrative support.

The division is also responsible for implementing various government-wide systems at the department level. This includes responsibility for such matters as the development and review of financial systems; disbursement, revenue and assets accounting; pay and benefits administration; position classification; and various aspects of the employee relations and occupational health and safety programs.

2.0 OVERVIEW

The 1986-87 fiscal year saw increased demands on the Finance and Administration Division related to the implementation of various department initiatives associated with the government restraint program. These included

increased support in budget development and expenditure monitoring; the implementation of financial systems associated with the department's privatization initiatives; increased employee relations and staff development activity associated with downsizing and staff redeployment; and the identification and implementation of various organizational and procedural efficiency measures within the division.

During the 1986-87 fiscal year, services were provided through four functional/organizational groups: Financial Services, Personnel Services, Automated Information Processing Services and Office and General Administrative Services.

3.0 FINANCIAL SERVICES BRANCH

3.1 Introduction

Financial services are provided through three functional/organizational groups: budget planning and management, financial operations and financial audit.

The Financial Planning and Management Section provides support to depart-

ment managers in the development and documentation of annual budgets. The section also assists in the analysis, forecasting and monitoring of expenditures.

The Financial Operations Section is responsible for the design, implementation and monitoring of department financial systems; the pre-audit, processing and accounting of disbursements; the administration of revenue, insurance and securities; the maintenance of trusts and assets; and the administration of the department Pay and Benefits Program.

The department internal auditor reports directly to the senior financial officer.

3.2 Overview

Aside from ongoing activities related to the budget, expenditure monitoring, pre-audit, processing and accounting functions, activities of the Financial Services Branch focussed on the review of department and division financial systems, continued documentation of policy and procedures and implementation of automated systems. Compliance audits were completed through the private sector.

4.0 PERSONNEL SERVICES BRANCH

4.1 Introduction

The Personnel Services Branch provides support within the functions of human resource planning, staff development and training and redeployment. In addition, the branch is responsible for the implementation of government-wide programs related to classification, recruitment and selection; employee relations; management and employee performance appraisal; and occupational health and safety.

4.2 Overview

Aside from the provision of ongoing activities in 1986-87, the main challenge for the Personnel Services Branch was to assist the department in the management of its human resources in an environment of fiscal restraint. Staff development responded to changing needs in training by tailoring supervisory and group problem-solving programs to the needs of intact work groups. Additional emphasis was placed on career counselling and the establishment of a career centre in the department.

Occupational health and safety efforts resulted in the adoption of a department-wide policy on smoking in the workplace. Special projects initiated included the development of a Motor Vehicle Safety Program and a Safety Awards Program. Efforts continued to be directed toward further improving the safety record of the department.

5.0 AUTOMATED INFORMATION PROCESSING SERVICES BRANCH

5.1 Introduction

The Automated Information Processing Services Branch provides information service support in the areas of electronic data processing systems and office automation. Services include strategic and operational planning, systems development and implementation and user support.

5.2 Overview

Aside from ongoing activities during 1986-87, the Automated Information Processing Services Branch continued to work toward the privatization of major systems development. Major systems were developed to maintain an inventory of park facilities, schedule capital replacement and report and analyze park user statistics.

A series of micro-computer systems were developed to provide administrative support for the management of equipment and vehicles in the regions, contracts, wage employees, staff training and education costs and support for various financial control systems.

The branch continued to provide guidance and support to the users of information technology with the intent of transferring more responsibility for computing to the end-user.

6.0 OFFICE AND GENERAL ADMINISTRATIVE SERVICES BRANCH

6.1 Introduction

The Office and General Administrative Services Branch provides support in the design, development and implementation of office systems; records management; the acquisition and maintenance of office accommodation and equipment; and the provision of office supplies, mail and messenger services. In addition, the branch provides general administrative support through the maintenance of systems related to assets control; building security and parking; payroll cheque and document distribution; CVS vehicle acquisition; and the administration of the department library. In 1986-87, the branch assumed responsibility for the Summer Temporary Employment Program and the Quebec/Alberta Student Exchange Program for a one-year term.

6.2 Overview

Aside from the provision of ongoing services in 1986-87, the Office and General Administrative Services Branch undertook systems reviews yielding efficiency measures in materials management, the mail and messenger system and electronic communications. As well, the branch coordinated temporary employment programs.

APPENDICES

1986 - 1987 RECREATION GRANTS

Grant Name	Number	Dollar Amount (in thousands)
International Sport Exchanges	10	120.0
Planning/Leadership Development	18	33.1
Provincial Recreation and Sport Development Projects	6	23.1
Community Recreation/Cultural Grant Program	2,915	47,869.5
Community Leadership Development	5	9.9
Arctic Winter Games	21	390.0
Urban Parks - Operations	5	4,833.9
Recreation Areas Operations	68	1,089.7
Capital City Park Operations	1	2,198.9
Municipal Park Operations	40	50.0
Trails Assistance	11	30.0
Provincial Recreation and Sport Association Development	214	2,160.8
Outdoors Alberta	1	91.9
Discover Alberta	19	8.3
Canada Games/Western Canada Games	23	136.0
National and International Events	26	132.1
Fitness Development	9	194.0
Recreation, Parks and Wildlife Foundation	1	83.3
Recreation Leadership For The Disabled	54	428.1
Minister's Office - Miscellaneous Grants	5	16.3
Special Projects - Assistant Deputy Minister	6	62.4
Alberta Sport Council	1	172.3
Recreation Development Total	3,459	60,133.6
Urban Parks Capital - Grande Prairie	3	629.4
Urban Parks Capital - Lethbridge	20	2,550.3
Urban Parks Capital - Lloydminster	1	150.8
Urban Parks Capital - Medicine Hat	1	14.6
Urban Parks Capital - Red Deer	1	750.6
Municipal Recreation/Tourism Areas - Capital	48	3,475.0
Heritage Savings Trust Fund Total	74	7,570.7
Grand Total	3,533	67,704.3

1986 - 1987 DEPARTMENT REVENUE SUMMARY

Type of Revenue	Dollar Amount
Fees, Licenses and Permits	
CAMPING FEES	
Department of Recreation and Parks	1,013,526
Kananaskis Country	316,753
DISPOSITION FEES	
Department of Recreation and Parks	172,508
Kananaskis Country	11,233
WILLIAM WATSON LODGE	39,345
RECREATION DEVELOPMENT FEES	86,330
MISCELLANEOUS FEES	
Department of Recreation and Parks	23,036
Kananaskis Country	863
Other Revenue	
CONCESSION REVENUE	
Department of Recreation and Parks	99,154
Kananaskis Country	268,373
UTILITIES	
Department of Recreation and Parks	89,554
Kananaskis Country	200
RENTALS (Housing and Accommodation)	
Department of Recreation and Parks	142,557
Kananaskis Country	27,348
OTHER MISCELLANEOUS	
Department of Recreation and Parks	80,832
Kananaskis Country	470,129
PREVIOUS YEAR REFUND	86,189
Total	2,927,930

1982 - 1986 CAMPSITE STATISTICS

1982 to 1986 PROVINCIAL PARK and PROVINCIAL RECREATION AREA CAMPSITE STATISTICS					
Category	Number of Campsites				
	1982	1983	1984	1985	1986
Provincial Parks (excluding Kananaskis Country)	6,303	6,538	7,128	7,113	7,053
Provincial Recreation Areas (excluding Kananaskis Country)	2,505	2,505	2,280	2,280	2,277
Kananaskis Country	1,849	2,006	2,615	2,393	2,946
Totals	10,657	11,049	12,023	11,786	12,276

Note:

The difference between campsite numbers for 1985 and 1986 is due to a more accurate determination of informal campsites operating capacities, campground reconstruction and the addition of a number of previously uninventoried campsites in Kananaskis Country.

1982 to 1987 PROVINCIAL PARK and PROVINCIAL RECREATION AREA CAMPING STATISTICS					
Category	Individual Camper Nights				
	1982/83	1983/84	1984/85	1985/86	1986/87
Provincial Parks (excluding Kananaskis Country)	984,829	981,744	942,434	856,656	1,020,821
Provincial Recreation Areas (excluding Kananaskis Country)	—*	—*	—*	—*	346,628
Kananaskis Country	162,992	256,243	339,846	350,598	415,174
Totals	—	—	—	—	1,782,623

* Provincial Recreation Area camping use cannot be reliably compared to that of previous years, due to the unsophisticated statistics collection methodology previously used. With the introduction of fees to these areas in 1987, future comparisons will be possible.

1986 - 1987 CAPITAL DEVELOPMENT EXPENDITURES

The following listing describes the major capital expenditures to project work undertaken during the 1986-87 fiscal year for each budget element.

UPGRADING PROJECTS: \$5,244,514

Beauvais Lake

Planning and design for group and day use upgrading.

Sir Winston Churchill

Completion of a new water system.

William A. Switzer

Planning and design for park upgrading.

Aspen Beach

Planning and design for park upgrading.

Long Lake

Campground upgrading, day use upgrading, new site furnishings, new buildings construction, roads, utilities and landscaping.

Park Lake

Planning and design.

Wabamun

Comfort station renovations.

Garner Lake

New site furnishings and landscaping.

Rochon Sands

New park buildings, campground upgrading, site furnishings, landscaping and boat launch.

Saskatoon Island

Landscaping and water system improvements.

Thunder Lake

Planning and design for park upgrading.

Williamson

New buildings, boat launch, parking, landscaping and beach for day use area.

Young's Point

New maintenance building.

Franchere Bay

New water system, road upgrading and toilet buildings.

Floating Stone

New water system, road upgrading, site furnishings, buildings, boat launch and day use area.

Tolman Bridge

New toilet buildings, site furnishings and general upgrading.

RENOVATION PROJECTS: \$245,850

Aspen Beach

Installation and repair of utilities.

Strathcona Science Park

Design and modifications to T-bar lifts.

MAJOR REPLACEMENT: \$1,027,290

Expenditures involved replacement or repair of specific facilities system-wide where funding was not part of upgrading or renovation projects. Work included utility installations and renovations, installation of double vault toilets, change-houses, playground structures, new mechanized garbage containers, boat launches, well drilling and sign placement.

PARKS CONSTRUCTION AND REDEVELOPMENT: \$408,357

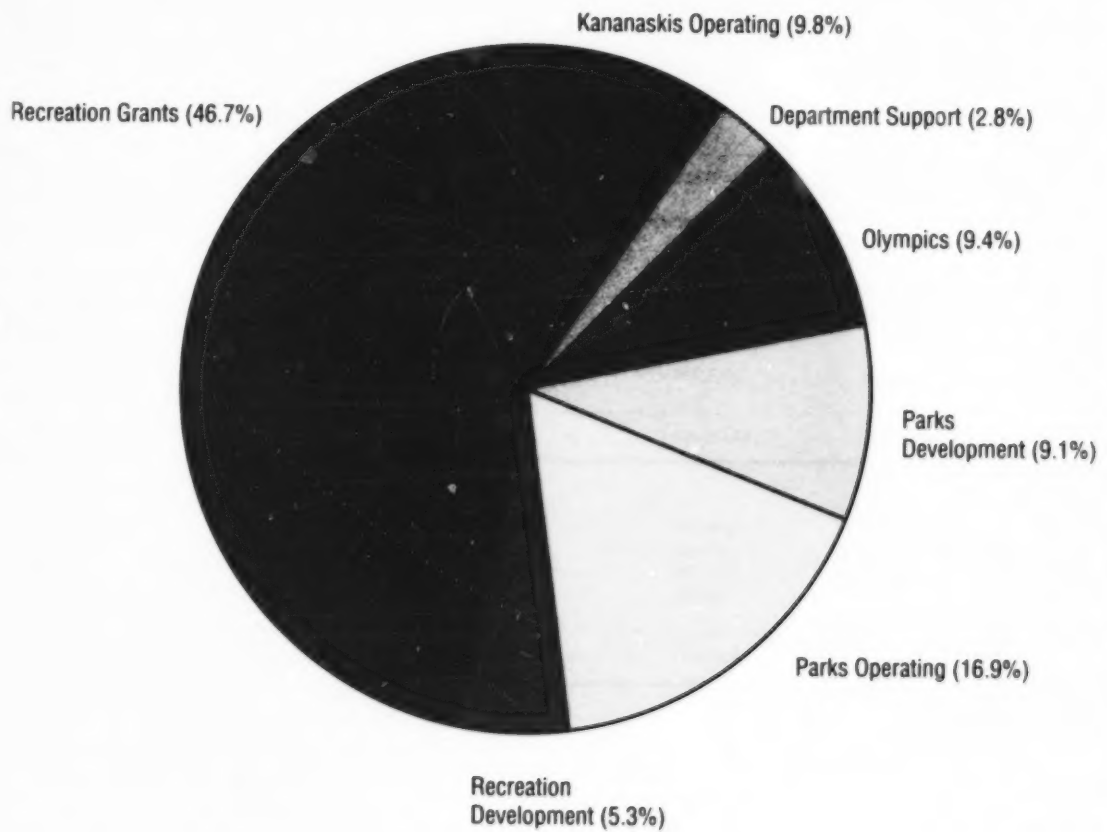
Cypress Hills

Horticulture maintenance, ski hill design, clearing and construction, and utilities installations.

Hilliard's Bay

Completion of horticulture program.

**1986 - 1987
GENERAL
REVENUE
FUND
EXPENDITURES**



1986 - 1987 GENERAL REVENUE FUND

SUMMARY OF SUB-PROGRAM TRANSACTIONS FOR THE YEAR ENDED MARCH 31, 1987

	1986-87 Estimates	Salary Contingency	Transfers In	Transfers Out	Total Funds Available	Total Expended	Surplus (Deficit)	% Surplus (Deficit)
Department Support								
<i>Vote 1</i>								
1.0.1 Minister's Office	202,791	-	21,000		223,791	221,681	2,110	0.9
1.0.2 Deputy Minister's Office	243,780	-			243,780	231,575	12,205	5.0
1.0.3 Planning Secretariat	359,330	-			359,330	322,016	37,314	10.4
1.0.4 Public Communications	72,685	-	10,000		82,685	78,293	4,392	5.3
1.0.5 Financial Services	1,376,852	-	20,000	22,198	1,374,654	1,348,831	25,823	1.9
1.0.6 Personnel Services	448,874	-	28,700	2,500	475,074	446,707	28,367	6.0
1.0.7 Computing Services	484,669	-	1,996	31,000	455,665	415,965	39,700	8.7
1.0.8 Office and General Administration	416,449	-		25,998	390,451	335,496	54,955	14.1
Total Vote 1	3,605,430	0	81,696	81,696	3,605,430	3,400,564	204,866	5.7
Recreation Development								
<i>Vote 2</i>								
2.1 Program Support	852,307	-	35,000		887,307	835,705	51,602	5.8
2.2 Financial Assistance	62,114,034	-			62,114,034	60,277,104	1,836,930	3.0
2.3 Community Recreation Development	3,380,296	-		35,000	3,345,296	3,109,053	236,243	7.1
2.4 Provincial Recreation and Sport Development	2,976,840	-			2,976,840	2,886,836	90,004	3.0
Total Vote 2	69,323,477	0	35,000	35,000	69,323,477	67,108,698	2,214,779	3.2
Provincial Parks								
<i>Vote 3</i>								
3.1 Operations and Maintenance	22,800,287	-			22,800,287	21,807,909	992,378	4.4
3.2 Design and Implementation	5,195,654	-		71,000	5,124,654	4,898,371	226,283	4.4
3.3 Parks-Reconstruction	6,511,224	-	71,000		6,582,224	6,517,654	64,570	1.0
3.4 Parks-Construction and Redevelopment	760,000	-			760,000	408,357	351,643	46.3
Total Vote 3	35,267,165	0	71,000	71,000	35,267,165	33,632,291	1,634,874	4.6
The XV Olympic Winter 1988 Games 1988								
<i>Vote 4</i>								
4.1 Capital Dev. Coordination	593,645	-			593,645	585,046	8,599	1.4
4.2 Alpine Venue	0	-			0	0	0	
4.3 Nordic Venues	0	-			0	0	0	
4.4 University of Calgary Venue	11,462,0050	-			11,462,050	11,462,050	0	0.0
4.5 Operations	103,100	-			103,100	31,732	71,368	69.2
Total Vote 4	12,158,795	0	0	0	12,158,795	12,078,828	79,967	0.7
Kananaskis Country								
<i>Vote 5</i>								
5.1 Program Support	1,356,697	-			1,356,697	1,305,595	51,102	3.8
5.2 Operations and Maintenance	10,528,789	-			10,528,789	10,053,133	475,656	4.5
5.3 Construction and Redevelopment	1,474,457	-			1,474,457	1,261,377	213,080	14.5
Total Vote 5	13,359,943	0	0	0	13,359,943	12,620,105	739,838	5.5
Department Totals	133,714,810	0	187,696	187,696	133,714,810	128,840,486	4,874,324	3.6

**PROVINCIAL
PARKS MAP**

**PROVINCIAL
RECREATION
AREAS MAP**

**MUNICIPAL
RECREATION
AREAS MAP**

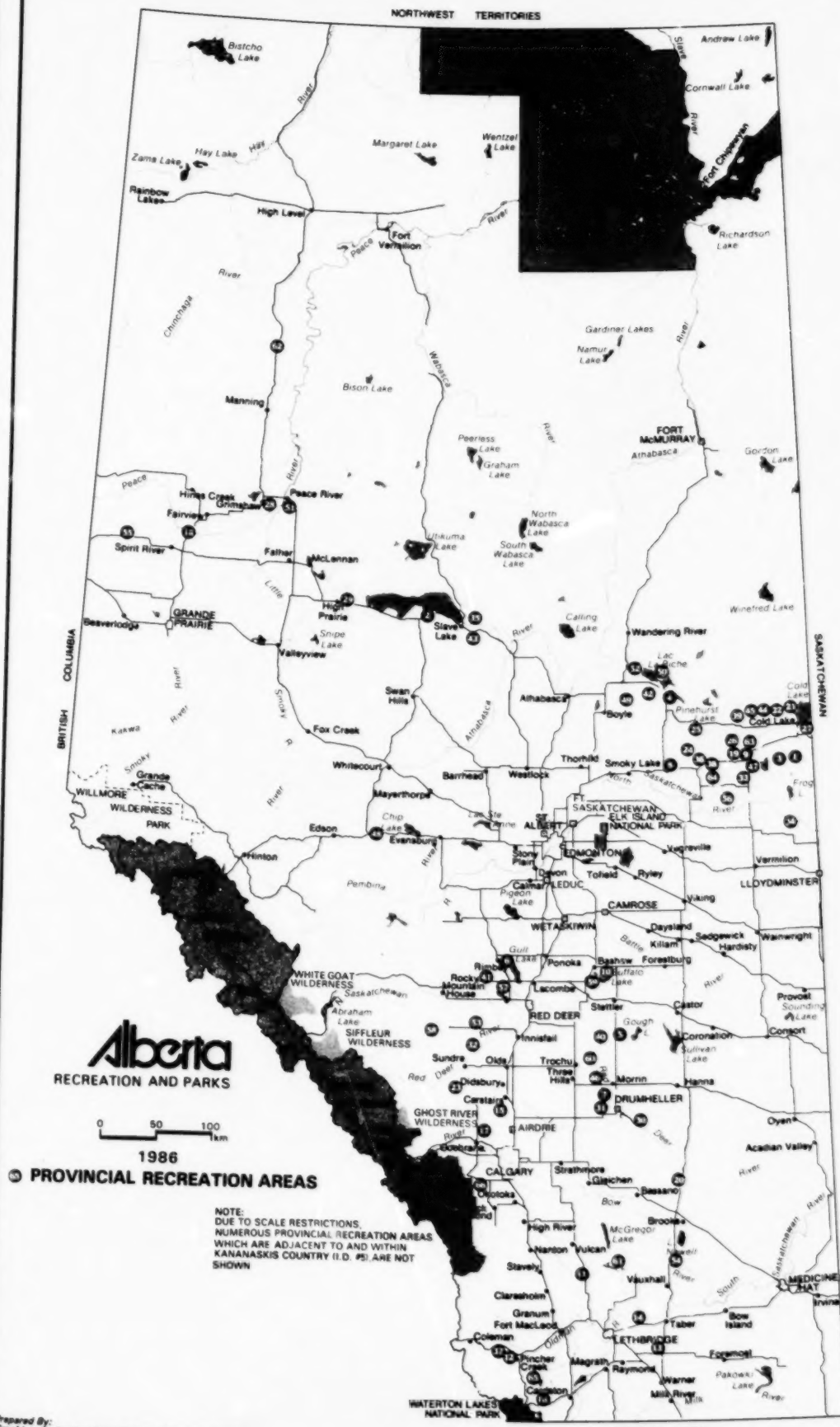


Alberta RECREATION AND PARKS

0 50 100 km

1986
▲ PROVINCIAL PARKS





1. Angling Lake
2. Assiniboine River
3. Bear Trap Lake
4. Beaver Lake
5. Big Valley
6. Birch Bay
7. Blériot Ferry
8. Bonnie Lake
9. Bonnyville Beach
10. Buffalo Lake
11. Carmangay
12. Castle River
13. Chin Coulee
14. Chin Lakes
15. Cremona
16. Crooked Creek
17. Dog Pound Creek
18. Dunvegan
19. Eastbourne
20. Emerson Bridge
21. English Bay
22. Ethel Lake
23. Fallen Timber
24. Floating Stone Lake
25. Fork Lake
26. Franchère Bay
27. Frenchman's Bay
28. Grimshaw
29. High Prairie
30. Hoodoos
31. Horseshoe Canyon
32. James River Bridge
33. Kehlwin
34. Lea Park
35. Lesser Slave River
36. Lower Mann Lake
37. Lundbreck Falls
38. Mallig
39. Manatokan
40. McKenzie Crossing
41. Medicine River
42. Missawabi Lake
43. Mitsue
44. Moore Lake East
45. Moore Lake West
46. Morrin Bridge
47. Muriel Lake
48. Nojack
49. North Buck Lake
50. Owl River
51. Peace River
52. Plamondon Beach
53. Raven
54. Scandia
55. Silver Valley
56. Stony
57. Sun Haven
58. Tay River
59. The Narrows
60. Tolman Bridge
61. Travers Dam
62. Twin Lakes
63. Veazau
64. Vincent
65. Yarrow Creek
66. Brown-Lowery

